Keep All the Wells Full: A Metaphor for Understanding Community Partnerships

King Davis

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Keep all the Wells Full: A Metaphor for Understanding Community Partnerships

School of Social Work
Georgia State University
King Davis, Ph.D.
Clean water from the community well gives and sustains life, growth, and commerce. Its absence through waste, monopoly, drought, or scarcity leads to sickness, fear, and death. What then is the cost to the community of scarcity or a drought in leadership, healthy children, opportunity, stable families, safety, homes, literacy, timely justice, quality education, income, health care, jobs, hope, motivation, or wealth. It is the wise and caring community that keeps all of its wells full.

King Davis, 2008
The First Decade of the 21st Century - Context

- Failure of Computer Systems
- Contested Presidential Elections
- September 11, 2001
- Afghanistan War
- Iraq War
- Katrina & Rita
- Rise of Comedy News
- Environmental Crisis
- Democratic Control of Congress
- Concern Over Privacy Rights
- Sub-Prime Crisis
- EBP Emphasis
- Congress/Foundations
- Rise in Gasoline Prices
- New Freedom Commission
- Transformation as Theme
- Immigration Dispute
- Early Deaths of MI
- Presidential Primaries
Terms Used in the Presentation

1. Basic Assumptions
2. Root Causes
3. Intersection
4. Vision and Goals
5. Incremental Change
6. Imbalances
7. Leadership/Followers
8. Community Organization
9. Recommendations
10. Conceptual Definitions

http://mac.usgs.gov/statecooperator/ERGCoopSlides/partner.doc
Basic Assumptions

No community or group chooses poverty
No community or group chooses hunger
No community or group chooses danger or fear
No community or group chooses early death
No community or group chooses sub-standard housing, abuse, or mental illness
No community or group chooses disease
No community or group chooses crime
No community or group chooses addiction
No community or group chooses drought!
What are the problems
What is their history
Which populations have problems
What are the causes
What are the solutions
<table>
<thead>
<tr>
<th></th>
<th>Black</th>
<th>White</th>
<th>Latino</th>
<th>Asian</th>
<th>Total</th>
<th>US</th>
</tr>
</thead>
<tbody>
<tr>
<td>% of Populat</td>
<td>255,689</td>
<td>138,352</td>
<td>18,720</td>
<td>8,046</td>
<td>416,474</td>
<td></td>
</tr>
<tr>
<td></td>
<td>61.3%</td>
<td>33.2%</td>
<td>4.4%</td>
<td>1.9%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Income Per Capita</td>
<td>$13,156</td>
<td>$50,500</td>
<td>$14,684</td>
<td>$17,937</td>
<td>$25,772</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Out of Work</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>9.6%</td>
<td>6.9%</td>
</tr>
<tr>
<td>Family Poverty</td>
<td>16,264</td>
<td>997</td>
<td>571</td>
<td>154</td>
<td>17,966</td>
<td></td>
</tr>
<tr>
<td></td>
<td>90%</td>
<td>5.5%</td>
<td>3.1%</td>
<td>1%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Indiv. Poverty</td>
<td>79,862</td>
<td>11,071</td>
<td>4,276</td>
<td>1,322</td>
<td>95,743</td>
<td>23%</td>
</tr>
<tr>
<td></td>
<td>83.4%</td>
<td>11.5%</td>
<td>4.4%</td>
<td>1.3%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Rentals</td>
<td>57,074</td>
<td>32,241</td>
<td>3,941</td>
<td>2.985</td>
<td>94,674</td>
<td></td>
</tr>
<tr>
<td>Med Family Income</td>
<td>$26,036</td>
<td>$102,657</td>
<td>$32,948</td>
<td>$37,399</td>
<td>$37,231</td>
<td></td>
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</tbody>
</table>
Atlanta Characteristics

- Fastest Growing MetroCity in the US
- $3^{rd}$ highest number of Fortune 500
- $2^{nd}$ highest number of government agencies
- Black Mayors since 1973
- $1^{st}$ in child poverty – 48%
- $2^{nd}$ highest # of black businesses
Implications

- Excess Preventable Deaths
- Untreated Illness & Lower Achievement
- Excess Hospital Admissions & Readmissions – Physical & Mental
- Delayed Help Seeking
- Community Suspicion and Mistrust
- Intergenerational Poverty
- Increased Crime Rates
- Excess Child Welfare Cases
- Increased Taxes & Waste
Root Causes

1. Scarcity/Perception/Real
2. Public Policies/Monopoly/Race
3. Public Sentiment: Fear/Anger
4. Community Climate: Competition
5. History: Precedents/
Policy Related Causes

- Naturalization Act of 1790
- U. S. Constitution
- Chinese Exclusion Act 1880
- Civil Rights Act 1866
- Plessey v. Ferguson Court Decision
- The Indian Trust Act
- States Rights
Outline of Ideas: Why is change so difficult?

Monopoly: Internal/External

Placing value on specific things: power, land, dollars

Internal: Help seeking, development loans; redesigning the church’s role; economic focus; changes in education;

Role of Public Policies

Successful Strategies: Civil Rights Movement; Legal Suits; Delegation to Advocacy Organizations; Voting; Elective Office; New Public Policies and Laws; Collaborations; values; leadership

Policies: Naturalization Act; Indian Removal Act; Chinese Exclusion Act; Civil Rights Act 1964; Economic Opportunity Act, 1964; Voting Rights Act; Immigration Act; NAMBHA

It takes 10-40 years for major change to occur
## Black-White Comparison of Cumulative Proportions of Cases making Treatment Contact by Selected Years After Disorder Onset

<table>
<thead>
<tr>
<th></th>
<th>Cumulative Percentages</th>
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<tbody>
<tr>
<td># years after disorder onset</td>
<td>1</td>
</tr>
<tr>
<td><strong>Major Depression</strong></td>
<td></td>
</tr>
<tr>
<td>African American</td>
<td>27.2</td>
</tr>
<tr>
<td>White American</td>
<td>39.5</td>
</tr>
<tr>
<td><strong>Bipolar Disorder</strong></td>
<td></td>
</tr>
<tr>
<td>African American</td>
<td>17.3</td>
</tr>
<tr>
<td>White American</td>
<td>40.5</td>
</tr>
</tbody>
</table>

Implications for Partnerships
Partnership

A partnership involves two or more parties working to achieve common interests and goals.

http://mac.usgs.gov/statecooperator/ERGCoopSlides/partner.doc
Partnership

A voluntary, mutually beneficial arrangement entered into for the purpose of accomplishing mutually agreed upon objective(s). Specific legislative authority must exist to form partnerships where the parties anticipate exchanging funds, property, or other items having value.

www.partnershipresourcecenter.org/resources/partnership-guide/appendix-b.html
Partnership Intersection

Community

Disparities

University

Resources

Trauma

Organizations

GSU

Atlanta
Vision, Mission, & Goals

- Economic Development - Business
- Housing Development - Purchases
- Family Relationships
- Health & MH Literacy - Information
- Educational Achievement -
- Organizational Development
Balanced Partnership Approach

Community

University

What is the nature of the exchange?
The Impact of Scarcity

Scarcity
- Jobs
- Income
- Housing
- Health Care
- Insurance
- Safety

Competition
- Conflict
- Closure
- Fear
- Group Rivalry
- Denial of Access

New Patterns
- New Policy
- Equity/Justice
- Redistribution
- Partnership
- Compromise
Hogg Foundation for Mental Health

SERVICES, RESEARCH, POLICY, AND EDUCATION

Imbalanced Partnership Approach

Community

University

- Faculty
- Students
- Knowledge
- Information
- Finances
- Human Resources
- Space/Labs
- Equipment
- Classes
- Contracts
Imbalanced Partnership Approach -

University

Community,

- History
- Population
- Organizations
- Land
- Housing
- Workers
- Samples
- Data
- Athletes
- Resources
- Experience
<table>
<thead>
<tr>
<th>Develop.</th>
<th>Strained</th>
<th>Emerging</th>
<th>Underdev.</th>
</tr>
</thead>
<tbody>
<tr>
<td>State &amp; CMHS</td>
<td>MH &amp; Juvenile Jus</td>
<td>SA &amp; MH</td>
<td>MH &amp; Foundations</td>
</tr>
<tr>
<td>CMHC &amp; State Hospital</td>
<td>MH &amp; Medicaid</td>
<td>Hlth &amp; MH</td>
<td>MH &amp; Managed Care</td>
</tr>
<tr>
<td>State &amp; Consumers</td>
<td>MH &amp; State Legisl.</td>
<td>MH &amp; Colleges</td>
<td>MH People of Color</td>
</tr>
<tr>
<td>MH &amp; Pharmaceuticals</td>
<td>Consumers &amp; Families</td>
<td>MH Insurers</td>
<td>MH &amp; Employee Unions</td>
</tr>
<tr>
<td></td>
<td></td>
<td>MH Business</td>
<td>MH &amp; Former Commissioners</td>
</tr>
</tbody>
</table>

- **Hogg Foundation for Mental Health**
  - Services, Research, Policy, and Education
  - Underdeveloped
  - Developing
  - Emerging
  - Strained
Mental Health Providers

SMI Consumers

Federal State Hospitals & State Funding

Traditional State Hospital Partnership Model
Hogg Foundation for Mental Health

SERVICES, RESEARCH, POLICY, AND EDUCATION

Imbalanced Behavioral Health Partnership Model
Integrated Health Partnership Model

Primary Health Care

Providers

Mental Health

Government

Consumers

Insurers

FQHC

CMHC

Private MH

Hogg Foundation for Mental Health

SERVICES, RESEARCH, POLICY, AND EDUCATION
Hogg Foundation for Mental Health

SERVICES, RESEARCH, POLICY, AND EDUCATION

Complex Future Partnership Model
Factors that Promote Partnership

2. Recognition of Rewards, Positive Outcomes, Gain
3. Legal Mandate or Contractual Requirement
4. Moral Imperative to Change
5. New Discoveries
6. Strategic Thinking, Conceptualization, Discussion
7. Leadership
8. Willingness to abandon historical model
9. Working Concepts & Language
10. Comprehensive Planning
Atlanta Paradox: Barriers to Partnerships

**Dated Language, Concepts, & Theory**
- Dated Pre-Service Professional Education Programs in Universities
- Dated Continuing Education Foci
- Protective Professional Associations and Guilds
- Dated Accreditation Requirements and Guidelines
- Dated Licensure Requirements at the State Level

**Lag in Application of Research Findings in Clinical Settings**

**Limited Scientific Knowledge of Causation, Cure, Prevention**
- Separate AgencyAuspices
- Agency Specific Sources of Financing
- Competition Between Partners
<table>
<thead>
<tr>
<th>Factors that Will Affect Future Partnerships</th>
</tr>
</thead>
<tbody>
<tr>
<td>New Presidential Administration</td>
</tr>
<tr>
<td>Available Resources</td>
</tr>
<tr>
<td>Degree of Advocacy</td>
</tr>
<tr>
<td>Scientific Discovery</td>
</tr>
<tr>
<td>Acceptance by Academia</td>
</tr>
<tr>
<td>Linkages with Dollars</td>
</tr>
<tr>
<td>Policy Requirement</td>
</tr>
<tr>
<td>Language Used</td>
</tr>
<tr>
<td>Clarity of Concepts</td>
</tr>
<tr>
<td>Real World Origins of Concepts</td>
</tr>
</tbody>
</table>
The Partnership Challenge

The challenge is to show the relationship between human problems and human functioning and the clinical, scientific, and economic value of integrative approaches to service.

Change the language used in the discourse.

Change the structure, conceptualization, and expectations of American professional education.

Change the structure and functioning of human service agencies at state, local, and federal levels.

Shift funding, reimbursement, and support towards integrated care.
What’s Missing at GSU?

- Urban Architecture
- Neighborhood Development
- Community Level Finance
- Integrated/Interdisciplinary Studies
- Relationship to AU, Spelman
- Relationship to Grady Hospital
- Satellite Locations
- Joint Degree Programs – Law/Economics
- Links to the King Center
- Race Relations Study Center?
School of Social Work Recommendations
Fund Raising Courses
Non-profit management Courses
Philanthropy Courses
Finance courses
Economics Courses
Organizational Development Courses
Community Development Courses
Small Business Development Centers
Grant Writing Assistance Center
Childrens Poverty Center
Community Computer Lab
Clinical Services Center
Welfare Policy Intervention Lab
Center for Women's Development
SSW Foundation
Trauma Center
RWJF Local Funding Partnerships Call for Proposals Released

Robert Wood Johnson Foundation Local Funding Partnerships

Application Deadline: July 8, 2008

Robert Wood Johnson Foundation Local Funding Partnerships (LFP) forge relationships between RWJF and local grantmakers to fund promising, original projects that can significantly improve the health of vulnerable people in their communities. Local grantmakers propose a funding partnership by nominating community initiatives that offer creative solutions to critical health or health care problems.

RWJF invites grantmaking organizations including independent and private foundations, family and community foundations, corporate foundations and other philanthropies to recommend projects for this funding partnership.

More details and how to apply.

You have received this e-mail alert because you have elected to receive information from the Robert Wood Johnson Foundation on: Vulnerable Populations.
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King Davis, 2008
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King Davis, Ph.D.
Executive Director & Professor
The University of Texas at Austin
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