#### **Georgia State University**

#### ScholarWorks @ Georgia State University

**CSLF Working Papers** 

Center for State and Local Finance

5-21-2018

#### Wheel of Fortune: What Pat Sajack Didn't Tell You

Nick Warner Georgia State University

Follow this and additional works at: https://scholarworks.gsu.edu/ays\_cslf\_workingpapers

#### **Recommended Citation**

Warner, Nick, "Wheel of Fortune: What Pat Sajack Didn't Tell You" (2018). *CSLF Working Papers*. 15. https://scholarworks.gsu.edu/ays\_cslf\_workingpapers/15

This Article is brought to you for free and open access by the Center for State and Local Finance at ScholarWorks @ Georgia State University. It has been accepted for inclusion in CSLF Working Papers by an authorized administrator of ScholarWorks @ Georgia State University. For more information, please contact scholarworks@gsu.edu.

THE CENTER FOR STATE AND LOCAL **FINANCE** 

Nick Warner

# Wheel of Fortune: What Pat Sajack Didn't Tell You

I would like to buy a vowel!





### What is forecasting?

 Textbook Definition: Forecasting is predicting the future as accurately as possible, given all of the information available, including historical data and knowledge of any future events that might impact the forecasts.

### Why is forecasting challenging?

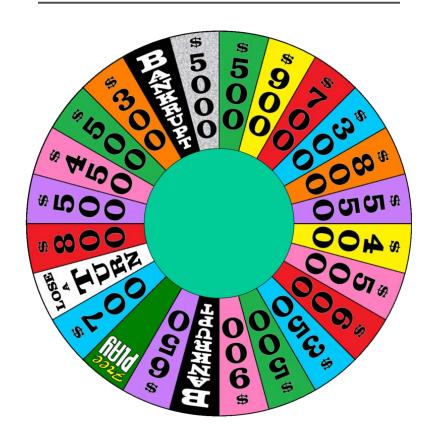
- A forecast must be based on what we know at the time, and things could change.
- What you forecast is going to be a result of a complex confluence of events, some of which are difficult or impossible to predict.
  - As a result, it is better to think of a forecast as a range of possibilities rather than one expectation.

#### Example: A Wheel of Fortune Forecast

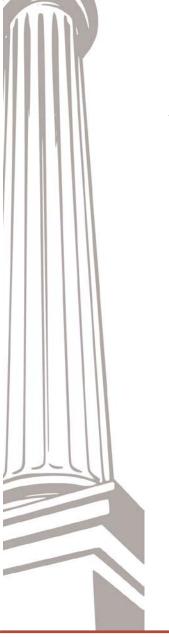
#### Simplifying Assumptions

- Player has earned \$5,000 at the time of the spin.
- Choose a consonant and two turn out to be in the puzzle.
- The expected value of one such spin is about \$15K but has a range of likely outcomes that includes -\$5K and \$1 million.

#### 2014 First-Round Wheel







# Why would a city or county use forecasting?



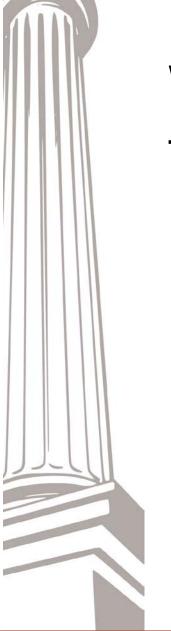
# Why would a city or county use forecasting?

- Inform budget, capital, and staffing for both long and short-term plans.
  - Are revenues sufficient to cover expected expenditures under current conditions?
  - Are revenues sufficient to implement new projects or endeavors?
  - What is happening to population and other factors that affect the city?



# Why would a city or county use forecasting?

- City officials who do the background research in order to generate an informed forecast learn a lot of valuable information.
  - Discussing local economic conditions with members of the community
  - Looking into proposed state policy changes that might affect local conditions

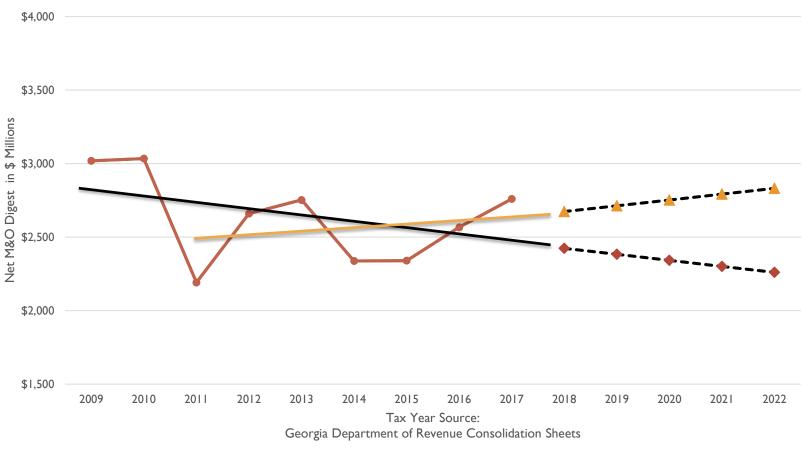


# What would a city or county forecast?



### Property Tax

Dunwoody M&O Digest Value Actuals and a Linear Forecasts





### Why property tax revenue?

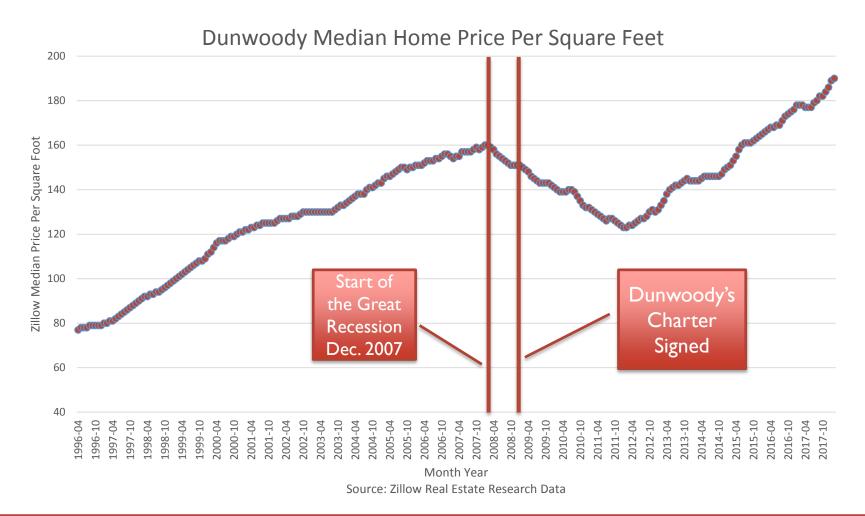
- Primary local revenue source
- Due to the relative slow change to property values and the assessment process, property tax digests have been less volatile and easier to predict/forecast.
- The Great Recession created declining statewide property tax digests.

### Property Tax Revenue

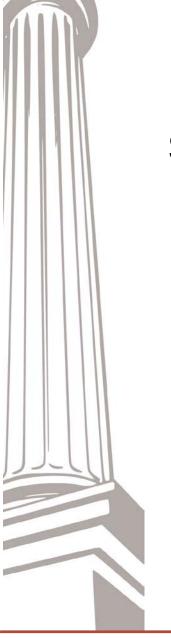
- Outside of the Great Recession, the current underlying trend in the digest can be used to construct forecasts.
  - Linear trend line forecast (Ordinary Least Squares)
  - Recent year-to-year changes applied to the current digest

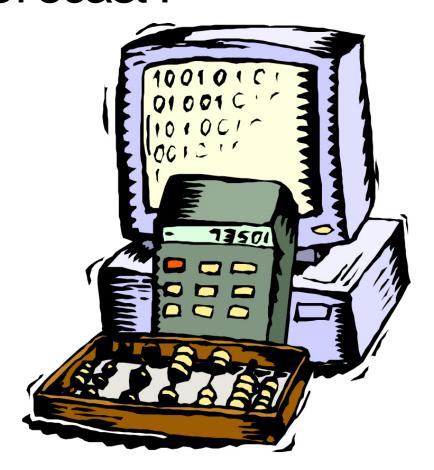


### What is driving property tax revenue?









- In-house calculations based on known data and knowledge about changing conditions
  - Methods for calculating forecasts range from very basic to extremely advanced. The simplest forecasts provide very useful insight, inform decisions, and assist in planning.
- Observed mean and variance combined with information from local sources is enough to generate a meaningful and helpful forecast.

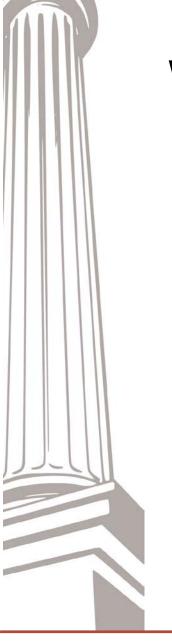
- Statistical forecasting can be analytically intensive.
  - Least squares linear forecasts
  - Holt-Winters Smoothing
  - Auto-Regressive Integrated Moving Average models
- In practice, forecasters choose the model that best fits the known data and use it to predict future values.



- Related and existing local forecasts free or for purchase
  - Georgia Office of Planning and Budget provides population-by-age-group forecasts for all Georgia counties, and other publicly available datasets do the same by race.
- Macroeconomic Forecasts
  - Congressional Budget Office
  - Wall Street Journal Economic Forecast Survey
  - Survey of Professional Forecasters
  - IHS Global/Moody's Analytics



 Forecasts, regardless of the level of sophistication, help cities and counties plan for the future.



#### What is a Good Forecast?

You just ignored the 70%

Well, did it snow on Monday or not?



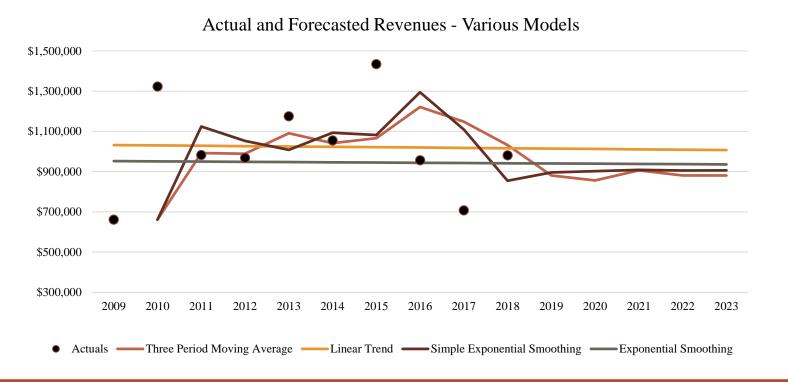
### What is a good forecast?

- As stated on the third slide: "It's better to think about a forecast as a range of likely outcomes rather than one expectation."
  - A forecast produces both expected values and a variance for that expectation. For the weather forecast, it is a percent chance of snow, and for a revenue forecast, it is a confidence interval.
  - Only with both pieces of information do you know about the quality of a forecast.



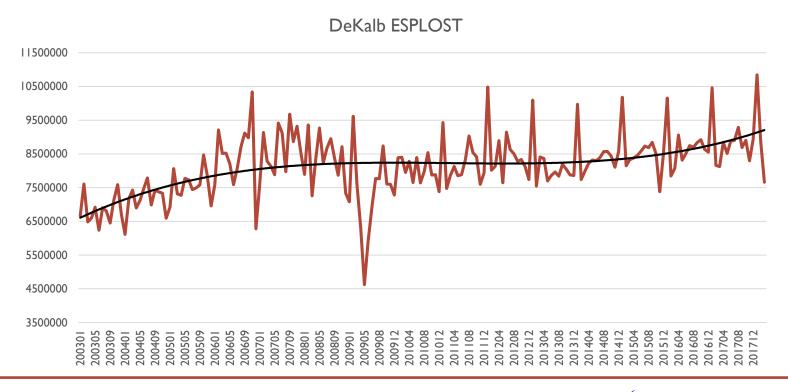
### Accuracy

 Accuracy relates to how the expected value(s) from a forecast compare to the observations being modeled.



#### Confidence

 Confidence relates to the range of possible values where the actual(s) are highly likely to fall within.



#### Conclusion

- Cities' and counties' ability to plan for the future is benefited by forecasting or from obtaining forecasts.
- Forecast models range from a simple mean and standard deviation to in-depth computational models implemented by professional forecasters.
  - The model that best fits the data is chosen.
  - Even the simplest models help.
- Good and bad forecasts do not indicate the level of confidence in a specific prediction, but rather a model's ability to match the mean and variability of the observed data (goodness of fit).



### Thank You! Any Questions?

Contact Information Nick Warner nwarner2@gsu.edu

